# RANUI PRIMARY SCHOOL CHARTER

# 2015 - 2017

Mahitahi Partnership Ngaluefakatasi



This document contains the Ranui Primary School Charter, strategic goals For the period 2015-2017 and 2015 Annual Plan

# **RANUI VISION**

# Te Whare Akoranga o Ranui – The Ranui house of Learning



**Te Tuapapa / The Foundation** The stones represent the foundational core values we hold strong at Ranui school. It is on these stones that our whare is built.

# The parents, whanau, students, staff and community of Ranui Primary have a vision of a

# HAPPY HEALTHY HARMONIOUS HIGH ACHIEVING LEARNING COMMUNITY

- At Ranui we are all learning students, staff and whanau all the time and from each other.
- Dur children are at the centre of this community.
- Everyone will feel secure, valued and have sense of belonging here.
- Our multi-ethnic school is an example of how New Zealanders of all backgrounds can work, learn and play together through honouring the principles of the Treaty.
- The rich resources, contexts and experiences of our community and local lwi Te Kawerau a Maki will support the learning and achievement of our children.

# We have high expectations of everyone

# We believe that all children have the capacity to learn and reach their fullest potential - There are no exceptions. We make no excuses.

# It is our MISSION to

Grow our children's skills and knowledge in academic, creative, social, cultural, service and sporting fields.

Provide scaffolded learning experiences that enable each child to progress to their next stages of learning.

**Promote** a 'can-do' attitude that will break through any limitations that hinder our children from excelling and achieving their goals

**Develop** resilient and adaptable students, who are willing to take risks in their learning and have the skills to face the future confidently.

**Support and extend** all students giving them the best possible opportunities to overcome barriers and to reach their fullest potential

Equip our children to take up their responsibilities as just, caring and contributing citizens.

# **RANUI GUIDING PRINCIPLES**

Valuing and celebrating the unique diversity of Ranui by ensuring a culturally responsive curriculum and school culture

Commitment to the highest quality of teaching and learning for all

Mahitahi – Working together as one – Developing productive learning partnerships with families/whanau and lwi

Honour our Treaty of Waitangi Responsibilities

# What shapes us

Ranui Primary is a multicultural contributing school with 374 students at the beginning of 2015 45% (167) Maori , 43% (162) Pacifica, 2% (8) NZ European, 4% (15) Indian, and 6% (22) other. Of the 162 Pasifika students there are 43%(79) Samoan, 35% (49) Tuvaluan, 14% (21) Tongan, 15% (9) Cook Island Maori, 2% (1) Tokelau and 1% (4) Fijian. Ranui Primary school is impacted by approximately 25% transience annually,

Ranui Primary School has a significant number of Priority learners.

Priority learners are described as Maori and Pasifika students with high learning needs Priority leaners require intensive interventions additional to the classroom programme without which they will not likely make sufficient academic gains to meet the National Standards.

**ESOL students** details as at March 2015 indicates that 48/370 (12.9%) of learners are ESOL funded with applications currently in for a further 30 new students, i.e. 78/370 (21%). Of the 48 who are currently funded: 39 are NZ born and 9 are migrants to NZ. 41 of these 48 students are listed as Pasifika: 4 as Indian; 2 as Burmese and 1 as Czech. Of the 30 new student applicants; 19 students are NZ born and 11 are new migrants to NZ. 27 of these 30 students are Pasifika; 1 Indian; 1 Cambodian and 1 Pilipino.

**Students with Special Learning Needs -** Ranui Primary has a significant number of students with special learning and behaviour needs. Our school is committed to delivering an adapted curriculum to ensure effective inclusion for all. In term 1 of 2015 we have...

Resource teachers of learning and behaviour - 14 students Resource teachers of literacy – 12 students Resource teacher of Vision – 1 student Resource teacher of Hearing – 1 student Speech Language Therapist – 2 students MOESE Ministry of Education Special Ed – 3 students

# Ranui Primary School statement of intent

- Me are committed to raising student achievement.
- Me align learning goals with resources, programme plans, learning tasks and assessment.
- Me value a learning environment that is safe (emotionally, socially and physically) attractive, enriching and responsive
- Me are committed Maori Medium education. Ranui operates a bicultural dual curriculum and gives equal status to Te Marautanga o Aotearoa and the New Zealand Curriculum from years 0-6.
- Me implement a Treaty curriculum framework that ensures we effectively engage all learners in the bicultural context of teaching and learning in Aotearoa NZ.
- Me are committed to providing an adapted curriculum and best practice to support the successful inclusion all of students
- We believe that the integration and harnessing of our diverse students' backgrounds will benefit all who learn and work here
- Me provide a positive work environment that promotes professional relationships, communication and nurtures a collective responsibility to the highest quality teaching and learning

- The quality of the teacher has the biggest impact on how students achieve: Therefore we are committed to on-going, school-wide professional development of all staff to enable them to reach their fullest potential
- We are committed to fulfilling the National Education Goals and the requirements of National Standards/Nga Whanaketanga Rumaki Maori in delivering instruction according to the Key Competencies and Learning Areas.

Ranui primary school has identified 6 Key areas that impact student achievement at Ranui.

These key areas have been developed into our 6 strategic Aims. The plans developed in our charter to address these key areas will ensure we achieve our ultimate goal as seen in the central yellow oval of the diagram below

# All students are successfully engaged in NZC and TMOA as evidenced by their progress towards meeting the required level for National Standards and Nga Whanaketanga Reo Maori



Each of these aims interacts and overlaps with the other and forms part of the total learning environment. Having each of these areas in place effectively builds relational trust across all stakeholders. These 6 areas are intrinsically linked and strengthen school capability to ensure a sustainable future and provide a platform for high student achievement. The 6 areas provide a useful context for our schools broad educational goals as we move ahead over the next 3 years.

# **RANUI PRIMARY Strategic Goals 2015-2017**

# 6 Key Goals for the current 3 years

# Raised Student Achievement NAG1 Curriculum Raising Student Achievement

All students successfully engaged in The New Zealand Curriculum and Te Marautanga o Aotearoa as evidenced by progress and achievement in relation to the National Standards and Nga Whanaketanga Rumaki Maori

#### Cultural Responsiveness NAG 1 Curriculum Raising Student Achievement Success for Maori / Success for Pasifika / Success for All

A culturally responsive school where teachers and leaders connect with their students by knowing who they are, what their needs are and how they learn best. Students actively engaged in our Connected Ranui Curriculum that engages them in the heritages, languages and cultures of both partners to the Treaty of Waitangi.

Partnership with Te Kawerau a Maki Iwi Authority to ensure the history , knowledge, tikanga and reo of Te Kawerau o Maki is part of our Ranui curriculum

### Best Teaching Practice NAG 3 Raising Student Achievement : Personnel

Best teaching practice to accelerate student progress and achievement. Effective teacher inquiry cycles to address the achievement gaps of priority learners.

### NAG 5 Health and Safety

A Happy Healthy Harmonious High Achieving School, that promotes a healthy mind, body and spirit through embedding restorative practices and effective behaviour management systems to ensure everyone feels safe in a positive learning environment

Assessment and data analysis for teaching NAG 2 Raising Student Achievement: Self Review

Effective use and analysis of formative and summative data to make specific targeted next steps for planning, teaching and learning. Effectively evaluate our impact on student achievement.

Parent Family Whanau NAG 2 Self Review

Respectful, collaborative, and responsive learning focused relationships with Parents, Family/Whanau through authentic engagement in the learning context.

Effective communication strategy between BOT, Management, Staff, and community to increase engagement and ensure a sense of ownership and belonging for all at Ranui School

Effective information sharing and reporting to parents, engaging parents in the language of learning to develop quality interactions with the school to raise student achievement *Quality Assurance NAG 2 Self Review / NAG 3 Personnel / NAG 4a Finance/ NAG 4b Property* 

Effective governance that uses the principles of strategic alignment of human, financial and material resources to prioritise and rationalise procurement and allocation of resources to meet the strategic goals of the school.

Strengthen and explicitly plan systems and review processes to ensure consistent evidence based practice and accountability at all levels which supports continuous improvement and provides a safe and quality learning environment for all.

# STRATEGIC AIMS

# NAG1 Foster Student Achievement

**RAISED STUDENT ACHIEVEMENT** 

# Raised Student Achievement NAG1 Curriculum Raising Student Achievement

All students are successfully engaged with The New Zealand Curriculum and Te Marautanga o Aotearoa as evidenced by progress and achievement in relation to the National Standards and Nga Whanaketanga Rumaki Maori

2015 Current Year	2016	2017
2015 Current YearRanui CAAP –Curriculum and Achievement Plan implementation Targeted interventionsTier 1 – to increase successful engagement at tier one throughLiteracy focus on Reading Comprehension QARInvestigation and development of word development plan school wide to address gaps in reading and writingStrategies for transfer to support bilingual illiterate students in Te Reo MaoriESOL literacy strategies integrated into student inquiry plans and PD for staffExploring digital technologies to	2016 Implement the Ranui word development plan school wide to address gaps in reading and writing Digital technologies introduced into all classrooms to improve student engagement across the curriculum Digital technology strategy to address barriers to learning for identified groups Implementation of Ranui culturally responsive model for IEP process	2017 Continue to build on systems for the collection and analysis of student achievement and explicitly identify and address barriers to learning for identified groups in the school
accelerate literacy learning for priority learners Pilot classes Development of Ranui culturally responsive model for IEP process		

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### CULTURAL RESPONSIVENESS NAG 1 Curriculum Raising Student Achievement Cultural Responsiveness NAG 1 Curriculum Raising Student Achievement Success for Maori / Success for Pasifika / Success for All

A culturally responsive school where teachers and leaders are connected with their students by knowing who they are, what their needs are and how they learn best. All students are actively engaged in a Connected Ranui Curriculum that engages them in the heritages, languages and cultures of both partners to the Treaty of Waitangi.

partners to the Treaty of Waitangi.						
2015 Current Year	2016	2017				
Ranui curriculum framework embeds the heritages, languages and cultures of both partners to the Treaty of Waitangi – work in partnership with Te Kawerau a Maki to develop a curriculum that is inclusive of Te Kawerau cultural knowledge.	Full implementation of Ranui Connected curriculum framework that demonstrates respect for the heritages, languages and cultures of both partners to the Treaty of Waitangi – In particular includes Te Kawerau a Maki cultural knowledge.	Review Ranui Primary School Curriculum and plan to implement improvements				
Pacifica students are engaged in their learning and are achieving educational success. Pasifika families are engaged in supporting their children's learning ESOL language strategy development for all teachers	Development of Te Reo and Tikanga Maori strategy integrated into the curriculum overview ESOL language strategy implemented effectively by all teachers	Ranui Te Reo and Tikanga Maori strategy full implementation				
Student voice is used as part of school review on the effectiveness of the Ranui curriculum and student engagement Strengthen	Student voice is used as part of school review on the effectiveness of the Ranui curriculum and student engagement Strengthen					
Curriculum team leadership and collaboration across the school towards a more effective integrated curriculum						

# **TEACHING PRACTICE NAG 3 Raising Student Achievement : Personnel** Best Teaching Practice NAG 3:

Best teaching practice to accelerate student progress and achievement. Effective teacher inquiry cycles to address the achievement gaps of priority learners.

	2015	2016	2017
TEACHING PRACTICE	Teaching as an inquiry- Cycles of inquiry by lead teachers in each whanau group trialling, reflecting on and sharing e-learning experience with colleagues in order to create opportunities for teachers to expand their knowledge and understanding of effective e-learning pedagogy and practice.	e-learning lead teachers supporting all whanau teachers in cycles of inquiry. All class teachers inquiry into improving literacy achievement through use of digital devices	On-going self -review and teaching evaluation to monitor and model best practice teaching and learning and establish a cycle of continuous improvement to accelerate student achievement.
TE	Pilot class teachers inquiry into improving literacy achievement through use of digital devices Invest strategically to strengthen and sustain curriculum leadership.	Evaluate the impact of performance management on improved outcomes School leadership implements effective appraisal system that ensures evidence based quality teaching practice is monitored and supported /Review effectiveness of appraisal based on student	Self-regulatory leaders, teachers and students -self monitoring -self evaluation -self assessment -self teaching
		outcomes	
		chieving School, that promotes a heal ces where everyone feels safe in a pos	
	2015 Current Year	2016	2017
	PB4L Tier 2 Implementation SWIS =Behaviour data programme Introduced PIKI programme for positive	PB4L Tier 3 Implementation Ranui effective teaching strategies for supporting students suffering from trauma	Review of PB4L Tier 1 programmes, expectations and Matrix
	interventions School Bully Audit Strategies developed to address findings of school bully audit	More Pb4L signage to support Tier 1	
	Develop a shared view of the dispositions a "good" Ranui digital citizen needs to possess to function in an increasingly digital world that is consistent with Te Whare Akoranga o Ranui and the key competencies of the NZC		

# ASSESSMENT AND DATA ANALYSIS FOR TEACHING NAG 2 Raising Student Achievement: Self Review Assessment and data analysis for teaching NAG 2 Raising Student Achievement: Self Review

Effective use and analysis of formative and summative data to make specific targeted next steps for planning, teaching and learning.

To effectively evaluate our impact on student achievement.

To effectively evaluate our impact of		
2015 Current Year	2016	2017
Review SMS data collected and ensure it is set up for effective use by all staff, students and parents – high quality data available to all.	Effective systems in place for tracking and monitoring all students and in particular target groups	Refine our reporting systems for multiple stakeholders
Effective use of data for reporting student progress against national standards and measuring impacts of all interventions.	Dimensions of effective practice for AFL are embedded and effective used in every class in every curriculum area.	Produce longitudinal (3 years) analysis on our impact
Dimensions of effective practice for AFL are embedded and effective used in every class in every curriculum area. Systems for induction of new staff in place to ensure sustainability of AFL practices. On-going development of AFL Lead teachers and identification of	All staff effective at data analysis to report to students, whanau , leaders and BOT Explore opportunities for using digital technologies to increase students ability to use assessment data to critically reflect on and understand their own learning needs. Tracking and reporting on progress of students impacted by transience	Digital technologies to increase students ability to use assessment data to critically reflect on and understand their own learning needs. Parents Family/students Whanau have online access to quality student data to support student progress and goal setting
potential future lead teachers Systems for tracking student cohorts newly arrived to understand more the impact of transience Longitudinal data over past 3 years	Investigate parents Family/students Whanau have online access to quality student data to support student progress and goal setting	

# PARENT FAMILY WHANAU Whanau NAG 2 Self Review

Respectful, collaborative, and responsive learning focused relationships with Parents, Family/Whanau by creating opportunities for authentic engagement in the learning context.

Effective communication strategy between BOT, Management, Staff, and community to increase engagement and a sense of belonging to Ranui School

Effective reporting to parents , engaging parents in the language of learning to develop quality interactions with the school to raise student achievement

2015 Current Year	2016	2017
Gather parent voice with particular focus on Pasifika re the quality of our relationships with PFW	Gather parent voice with particular focus on ESOL families re the schools effectiveness to build effective relationships with PFW	Engage whanau in review of school vision and charter through digital technologies
All families accessing opportunities to build the knowledge and skills they need to support their children's learning through the development of effective home school partnerships	All families accessing opportunities to build the knowledge and skills they need to support their children's learning through the development of effective home school partnerships / gathering whanau input and feedback on the effectiveness of partnerships and plan	Identify ways to make digital technologies and literacies available for the school community.
Parents are knowledgeable and have opportunities to support children's learning.	improvements	
PFW have opportunity to contribute to curriculum design	PFW have opportunity to contribute to curriculum design- use digital technologies to communicate and engage whanau	PFW have opportunity to contribute to curriculum design- use digital technologies to communicate and engage whanau
Mutukaroa- Whanau Learning Centre with dedicated teacher co-ordinator to engage parents in the language of learning targeted at Maori and Pasifika families in the first 2 years at school to ensure their tamariki are reaching national standards in reading, writing and maths.	Identify new opportunities to engage with whanau to help students with their learning.	
Trial ways to use digital technologies to engage with whanau/iwi and the wider community.		
Parent Family and Whanau participating in Policy review and development		

Effective Governance and Quality Assurance NAG 2 Self Review / NAG 3 Personnel / NAG 4a Finance/ NAG 4b Property

# Effective governance that uses the principles of strategic alignment of human, financial and material resources to prioritise and rationalise procurement and allocation of resources to meet the strategic goals of the school.

Strengthen and explicitly plan systems and review processes to ensure consistent evidence based practice and accountability at all levels which supports continuous improvement and provides a quality learning environment for all.

	2015	2016	2017
QUALIT ASSURANCE	HR Audit School culture engenders a climate of relational trust that promotes continuous improvement and positive, collaborative and professional relationships at all levels. New Health and Safety legislations	New BOT effective induction and training. Governance and School leadership role expectations and boundaries are clearly defined and observed by all school staff and BOT members. BOT PD plan to meet strategic aims	Ensure effective communication strategy BOT PD plan to meet strategic aims
	Effective cycle of planned review for all plans and policy Review NAGS 5 Health and Safety and NAG 6 Legislation All policies to be produced and reviewed online BOT succession planning	NAG2 Self Review Employment and all governance policies Effective cycle of planned review for all plans and policy 3 Year work plan update Annual work plan	NAG 3 Employment NAG 4 Finance and Property

Property and Finance NAG 4 Ensure the safety of students and employees NAG 5 Effectively use our resources to provide a quality learning environment that realises our vision of a HAPPY HEALTHY HARMONIOUS HIGH ACHIEVING SCHOOL

LA		JCHOOL	
	2015 Current Year	2016	2017
	Operate within the financial	Maintain a positive working capital	Maintain a positive
	parameters established to ensure a	and surplus	working capital and
	positive working capital and surplus		surplus Bike track for
		Phase 2 LwDT plan to ensure access	Ranui
	SNUP upgrade completion and	to quality devices in all classes at	
	wireless internet for all of school	Ranui	Improve the quantity
	through N4L		and quality of digital
		New Playground installation	devices to better meet
	Phase 1 LwDT plan to ensure access		learning needs.
	to quality devices in pilot classes at	Ensure technology procurement is	
	Ranui	based on learning needs and that	Ensure technology
		staff are consulted	procurement is based on
	New 5YA and 10YPP approved		learning needs and that
	Safety audit plan implemented		staff are consulted
	School security upgrade – fencing		

### 2015 Annual Plan and Targets

# **NAG 1 Foster Student Achievement**

All students are successfully engaged with The New Zealand Curriculum and Te Marautanga o Aotearoa as evidenced by progress and achievement in relation to the National Standards and Nga Whanaketanga Rumaki Maori

# 2014 Baseline Data- For students operating under the New Zealand Curriculum/ English Medium

**Student Achievement data**: End of 2014 school wide student assessment data for reading, writing and mathematics has been collated and analysed and is summarised in the table below. The analysis of variance of this data indicates that there has been some progress toward meeting 2014 Charter achievement targets for reading, writing and mathematics and that specific target groups with intensive focused instruction and supplementary support made accelerated gains. It has been difficult to measure accurate gains across groups and year levels due to high numbers of transient students. We will need to set up systems to better manage this in 2015.

The data indicates that there is still significant underachievement especially in the area of reading with 48% (157) learners achieving below or well below national standards 41% (41) of these children are Maori learners and 52% (82) are Pasifika learners, the large majority of this group are at the end of their 1<sup>st</sup> year of school.

In writing 55% (176) learners are achieving below or well below national standards. 41% (72) of these students are Maori and 49% (87) are Pasifika.

	Ranui School Overall National Standard Results as at End of 2014											
Reading2013ALL N=267 Maori N= 91 Pasifika N=1392014ALL N=323 Maori N=119 Pasifika N=167			ReadingWritingALL N=267 Maori N= 91 Pasifika N=139ALL N=269 Maori N=91 Pasifika N=141				Mathematics ALL N=269 Maori N=93 Pasifika N=139 ALL N=337 Maori N=110 Pasifika N=166					
	Well Below	Below	At	Above	Well Below	Below	At	Above	Well Below	Below	At	Above
All 2013	14% (38)	31% (83)	34% (90)	21% (56)	10% (26)	43% (115)	41% (110)	7% (57)	6% (17)	30% (80)	50% (135)	14% (37)
2014	30% (98)	18% (59)	34% (111)	17% (55)	23% (75)	31% (101)	40% (130)	5% (16)	14% (44)	24% (78)	52% (166)	11% (34)
Male	17% (24)	30% (42)	32% (45)	20% (28)	14% (13)	43% (39)	39% (36)	3%(3)	9% (13)	25% (35)	53% (75)	13% (19)
Female	11% (14)	32% (41)	35% (45)	22% (28)	4% (5)	32% (41)	54% (69)	10% (13)	3% (4)	35% (45)	47% (60)	14% (18)
Maori	16% (15)	35% (32)	28% (25)	21% (19)	14%(13)	43% (39)	40% (36)	3% (3)	11%(10)	34% (32)	43% (40)	12% (11)
Pasifika	15% (21)	27% (38)	39% (54)	19% (26)	8% (11)	44% (62)	40% (57)	11% (8)	4% (6)	28% (39)	53% (73)	15% (21)

Boys are achieving below the girls in all three areas with 56% of boys below in reading, 67% below in writing and 41% below in mathematics.

1.1 To increase the number of students achieving at or above the National Standard for Reading Strategic Objectives:

- 1 Improve teacher effectiveness, pedagogy and practice
- 2 Develop teacher confidence and ability in teaching and assessing Reading
- 3 Address the needs of students 'at risk' or 'cause for concern' in relation to the National Standard for their year
- 4 Continue to increase achievement in reading for all students
- 5 Monitor student achievement in reading

Annual objectives and aims: All students who are not achieving success in relation to the National Standard for Reading will have achieved accelerated (more than one year) progress over the 2015 school year, progressing the 'towards', 'at', or 'above the expected National Standard

**Baseline data:** Analysis of school-wide reading data in November 2014 identified concerns in the Year 1 and Year 5 cohorts. While the data showed that overall 52% of students were achieving at or above National Standards in reading, further analysis showed that only 12% of students after 1 Year at school were reading at or above expectation , and only 44% of all boys.

Analysis of assessment tools signalled reading comprehension and vocabulary development as particular areas for development for the 2014 year 5 group of students who are now year 6.

Data gathered during the year showed that upon entry to school 98%- 100% of students are at Stanine 1-2 in the areas of Concepts about Print and hearing and recording sounds after 1 Year at school. Concepts about print and word recognition has been identified as areas for development in 2015.

#### 2015 Annual Targets

All students who are not achieving success in relation to the National standards for Reading will have achieved accelerated (more than one year) progress over the 2015 school year, progressing towards, at or above the expected National Standard with a particular focus on the following cohorts

- All year 0 students by the End of their first year at school
- The 88% of Year 1's below at the end of 2014 will have reduced to 30% by the end of year 2 2015
- 12 Year 3 and 4 students on the RTLit project will make accelerated gains moving them towards the National standard in reading
- 19 44% of Year 5 students who at the end of 2014 were below or well below will have reduced to 20% by the end of year 6

Student with special learning needs who are operating at level 1 of the curriculum and are on Individual Education Plans will achieve their individual targets in reading and progress them towards the National Standard expectations by the end of 2014.

Actions to achieve Reading targets	Led by	Resources	Time	
• RTlit teacher coaching model to support 2 teachers in the middle school targeting the needs of 12 priority learners in years 3 and 4.	Carol Anderton RTLIt SENCO S Fuemana	3 blocks release per term /DP cover	term 1-4	
<ul> <li>QAR comprehension strategy PD for all teachers and to be implemented in all classes to reduce the need in Tier 2</li> <li>Word development PD and exploration of effective strategies by literacy leaders to develop school wide Ranui Word development programme for all year levels.</li> </ul>				
• 2014 ALLs group to be monitored and working in SLS group focusing on QAR SLS = Supplementary Learning Support QAR = Question Answer Response – comprehension strategy for all reading groups	AP/T Smith	SLS 1138 1500.00	Term 1 then review	
<ul> <li>Ranui Supplementary Learning support centre - SLS team breakdown of data to identify the learners and examine the assessments to plan a targeted programme.</li> <li>Teacher aide support programmes designed to meet specific needs of groups of learners as identified through class data.</li> <li>Spelling programmes through word development work shops</li> <li>Reading strategies and comprehension programmes through QAR</li> <li>-Up-skilling knowledge of Learning processing difficulties and how to change our teaching to meet the needs</li> </ul>	T Smith SLS lead teacher			
<ol> <li>Review assessment data with teachers to identify target groups and determine the particular learning needs of target students. All students below and well below to be identified on Expectation Grids and copies to senior leaders, curriculum leaders and SLS lead teacher.</li> <li>Develop process for entry into SLS programmes and monitoring         <ul> <li>This will be used to select students for the SLS supplementary learning support Tier 2 programmes</li> <li>Reading Recovery 1 teacher</li> <li>RTLit project</li> <li>SLS reading support groups</li> <li>ESOL support groups</li> <li>Collection and analysis of cohort data to measure the impact of SLS programmes including Reading recovery</li> </ul> </li> </ol>	Principal AP/ T Smith DP S Fuemana	Reading recovery .7 SLS teacher aides \$75K ESOL \$10K	Term 1-4 Reviewed each term	
comprehensive, quality data. Ensure no gaps in recording of achievement information. New section included for	Team/Lit Leaders S Hodge	Data manager Cohort tracking PD and release	Week 8 T 1 Week 9 other terms	
<ol> <li>Year 1 and 2 teacher development and support in administration and analysis of Observation Survey to guide planning and make informed decisions on targeted teaching to shift students out of Stanine 1 and 2 to expected stanine. Induction and training for new junior staff</li> </ol>	Teressa			

Actions to achieve Reading targets	Led by	Resources	Time
<ol> <li>Regular discussion on student progress through whanau hui to discuss progress of target students. Term class data reports showing progress of all groups and target setting and review to inform planning</li> </ol>	Team/lit Leaders/AFL leaders		On-going through out year
7. Whanau conferences held to share student's levels, strengths and areas for development. Each student/whanau/teacher will set a reading target and commit to working together to achieve it. Reading support materials at appropriate levels provided for all parents/whanau.	Whanau Leaders Literacy Team		Term 1 week 9 Term 3 week 2
8. Teacher workshops on strategies to support ESOL readers - ELLP PD for staff, ELLP resources for every class and every teacher. ELLP planning included in the literacy and Inquiry plans	S Fuemana Lit Team	1118 \$600	Term 2,3
<ol> <li>Moderation of running records and teacher workshops to ensure consistency in data collection and understanding of student needs</li> </ol>	Literacy Team P kaho T Smith		Term 1 week 8
10. Staff PD on analysing RR and using to inform students of their learning needs and planning of further teaching to address gaps	T Smith/RTlit		Term 1 then as required
11. Staff development on using easTTle reading data formatively to inform next learning steps and teacher development on using STAR results to inform teaching.	Sheree Hodge Data leader		Term 1,2
12. One experienced teacher to deliver reading recovery. 2 hui per term .Develop forms and procedures to be followed. Visual presentation to the BOT end term 4	T Smith	.6 staffing 1137 \$1000	Beg term1for whole year
<ol> <li>Close tracking of discontinued Reading Recovery students, keep separate wedge progress graph and ensure supports are put into place where appropriate</li> <li>2x termly Reading Recovery Team hui with Reading Recovery teachers , SLS lead teacher, SENCO and Principal to discuss student progress and programme, discontinuations, tracking and measuring the impact of the intervention. Regular updates reported to the BOT through principals report and end of year detail review at November meeting</li> </ol>	SLS Leader T Smith		All year

5.1 To raise the rate of progress for all students deemed at risk of not achieving at the level of the National Standard for writing

### **Strategic Objectives:**

- Improve teacher effectiveness, pedagogy and practice
- Develop teacher confidence and ability in formative assessment practices in writing
- Address the needs of students 'at risk' or 'cause for concern' in relation to the National Standard for their year level
- To develop students who are self-regulatory writers
- Continue to increase achievement in writing for all students

Annual objectives and aims: All students who are not achieving success in relation to the National Standard for Writing will have achieved accelerated (more than one year) progress over the 2015 school year progressing them 'towards', 'at' or 'above expected National Standard.

**Baseline data**: Analysis of school-wide writing data in November 2014 showed that only 45% of students overall were at or above the standard We have identified a further concern that

57% of girls are at or above the standard in writing where only 33% of boys are 'at' or 'above' the standard.

Students after the end of year 3 69% and year 4 (65%) have the largest numbers achieving below and well below expectation these two groups were and continue to be our biggest concern in the past 2 years.

#### Targets for 2015

- Year 2 Pasifika Boys and girls
- Year 4 Males (5 Maori and 11 Pasifika)
- Year 5 Pasifika Boys

who are writing below or well below the standard in 2014 will have made more than one year's progress to move them towards at or above the writing standard by the end of 2015

Actio	ons to achieve writing targets	Led by	Budget	Time	
1.	ELLP teacher development and integrated planning to support all ESOL learners	S Fuemana ESOL teacher			
2.	Review assessment data with teachers and determine the particular learning needs of target students. Identify target students on school expectation grid and select target groups to be focus of teacher inquiry 2014 term 1	Principal Lit leader		TOD Feb	
3.	Administration of e-asTTLe writing, moderation in teams then school wide moderation.	Lit team Data manager		Term 1 week 2	
4.	Writing data collected by each teacher term 1 weeks 3 – teachers identify which students need priority support- targeted instruction to accelerate progress	Team/Lit Leaders		Week 5-7 T1	
5.	Teams to do an in-depth analysis of easTTLe data and focus on elements that have come up as weaknesses across their teams.				
6.	Targets groups of students chosen in every class.				

<ol> <li>Teachers develop their own inquiry into teaching based on these target students.</li> <li>Monitoring groups established, 3 weekly monitoring meetings to discuss progress and how their inquiry into practice is impacting the progress of their target students.</li> </ol>	Team/lit Leaders		Start wk 5 term 1 and on-going for year	
9. Whanau conferences held to share student's levels, strengths and areas for development. Each student/whanau/teacher will set a writing target and commit to working together to achieve it. Ranui School writing profiles used to report to parents and inform targets.	Senior leaders	1167 \$200	Term 1 week 10 Term 3 week 2	
<ul> <li>10. PLD Formative Assessment practices – In school professional development regarding formative assessment in writing across the curriculum linked to teacher performance management system</li> <li>Year /3 teachers continue with 2014 identified goals peer observations and practice videos. PAC for feedback and support next learning goals 2x per term.</li> <li>Year 1 teachers introduction year to AFL and teacher capabilities</li> <li>Development of AFL leaders to manage observation and conduct PAC conversations and design / deliver AFL staff meetings on the teacher capabilities .</li> <li>AFL leaders mentor teams to conduct PAC Practice Analysis Conversations with peers to grow understanding, reflection and delivery of AFL at Ranui.</li> <li>PD understanding valid constructive and honest feedback and dealing with conflicting situations e.g. Open to Learning conversations.</li> </ul>	Principal Team Leaders Literacy Leaders Evaluation associates	AFL Teacher release 11615 \$2500	On-going through year	
11. Moderation process implemented and develop school-based exemplars to be used as a classroom tool and socialised with students as a means of self-assessment and feedback	Literacy team/DP	Leaders release	Term 1	
12. Principal and literacy leader, team leaders regular walk through and professional conversations / develop actions to ensure quality teaching and learning in writing, building in quality reflection time for teachers to be able to evaluate their impact on students learning on a regular basis	Steph/ Peter/ team leaders/DP		On-going from week 1	
<ol> <li>School wide use of Ranui Writing Profiles for all students, and teacher development to use this as a SMART tool to give real clarity so that teachers, students and parents can clearly articulate, where they are at with their learning, where they need to go and what they need to do to get there.</li> <li>Annotated samples used by all students to inform the writing profile, self-assess, inform next steps and report to their parents in correlation with the Whanau conference sheet.</li> <li>Writing Profile to ensure rich opportunities to write across the curriculum to strengthen decisions making for OTJs in writing</li> </ol>	Peter/Literacy team	Literacy budget 1120 \$8000	Term 1 week 4	
16. Mutukaroa parent partnership programme for students in their first 2 years at school. Collaboratively setting writing targets with PFW, supporting and tracking progress	T Smith S Tawha	1145 \$400		

Strategic Object	cher effectiveness , pedagogy and practice				
<ul> <li>Develop tea</li> </ul>	cher confidence and ability in teaching and assessing these strands – Measur	ement, Geom	etry, Proba	ability	
Address the	needs of students 'at risk' or 'cause for concern' in relation to the National Sta	andard for the	eir year		
Continue to	increase achievement in mathematics for all students				
Monitor stud	lent achievement in maths				
Annual objectives a	nd aims: All students who are not achieving success in relation to the Nationa	l Standard for	Mathema	tics will have	e achieved accelerate
(more than one yea	r) progress over the 2015 school year.				
Baseline Data					
Analysis of 2014 school wid	e mathematics data shows that although we have 62% of students achieving at or above Natio	onal Standards ir	n Mathemati	cs, further ana	alysis shows that only 47%
year 3 students were at or a	bove expectation and 39% of year 4 students.				
Targets for 2015:					
Year 4 Pacifica and Maori n					
Year 5 Pacifica and Maori m					
assessed at well below or b	elow will make more than one year progress in mathematics (accelerated progress) moving th	iem to be worki	ng 'at' or 'ab	ove' the expec	cted standard
	ng needs who are operating at level 1 of the curriculum and are on Individual Education Plans	will achieve the	ir individual 1	targets in math	hematics and progress the
towards the National Stand	ard expectations by the end of 2015.	_			hematics and progress the
towards the National Stand Actions to achieve I	ard expectations by the end of 2015. Mathematics targets	Led by	Time	targets in math Budget	hematics and progress the
towards the National Stand Actions to achieve I • Teachers are confident	ard expectations by the end of 2015. Mathematics targets • Staff meeting with Math focus termly based on school need (evidence in data) and	_			hematics and progress the
towards the National Stand Actions to achieve I • Teachers are confident to teach maths & seek	<ul> <li>ard expectations by the end of 2015.</li> <li>Mathematics targets <ul> <li>Staff meeting with Math focus termly based on school need (evidence in data) and teacher personal needs (questionnaire)</li> </ul> </li> </ul>	Led by	Time		hematics and progress the
<ul> <li>towards the National Stand</li> <li>Actions to achieve I</li> <li>Teachers are confident to teach maths &amp; seek help when they feel out</li> </ul>	<ul> <li>ard expectations by the end of 2015.</li> <li>Mathematics targets</li> <li>Staff meeting with Math focus termly based on school need (evidence in data) and teacher personal needs (questionnaire)</li> <li>Lead teacher to be available to observe, model lessons</li> </ul>	Led by	Time		hematics and progress the
<ul> <li>cowards the National Stand</li> <li>Actions to achieve 1</li> <li>Teachers are confident to teach maths &amp; seek help when they feel out of their depth</li> </ul>	<ul> <li>ard expectations by the end of 2015.</li> <li>Mathematics targets</li> <li>Staff meeting with Math focus termly based on school need (evidence in data) and teacher personal needs (questionnaire)</li> <li>Lead teacher to be available to observe, model lessons</li> <li>Termly walk throughs / for support of teachers / support for teacher aides</li> </ul>	Led by maths team	Time termly		hematics and progress the
<ul> <li>towards the National Stand</li> <li>Actions to achieve 1</li> <li>Teachers are confident to teach maths &amp; seek help when they feel out of their depth</li> <li>Teachers are using</li> </ul>	<ul> <li>ard expectations by the end of 2015.</li> <li>Mathematics targets</li> <li>Staff meeting with Math focus termly based on school need (evidence in data) and teacher personal needs (questionnaire)</li> <li>Lead teacher to be available to observe, model lessons</li> <li>Termly walk throughs / for support of teachers / support for teacher aides</li> <li>All students year 3-6 to have GLOSS interviews twice a year</li> </ul>	Led by	Time		hematics and progress the
<ul> <li>wards the National Stand</li> <li>Actions to achieve 1</li> <li>Teachers are confident to teach maths &amp; seek help when they feel out of their depth</li> <li>Teachers are using effective assessment</li> </ul>	<ul> <li>ard expectations by the end of 2015.</li> <li>Mathematics targets <ul> <li>Staff meeting with Math focus termly based on school need (evidence in data) and teacher personal needs (questionnaire)</li> <li>Lead teacher to be available to observe, model lessons</li> <li>Termly walk throughs / for support of teachers / support for teacher aides</li> <li>All students year 3-6 to have GLOSS interviews twice a year</li> <li>All students year 0-2 JAM interview at anniversary</li> </ul> </li> </ul>	Led by maths team T1 W9-11	Time termly teachers		hematics and progress the
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<ul> <li>Actions to achieve for a constant of the constant of the</li></ul>	<ul> <li>And expectations by the end of 2015.</li> <li>Althematics targets</li> <li>Staff meeting with Math focus termly based on school need (evidence in data) and teacher personal needs (questionnaire)</li> <li>Lead teacher to be available to observe, model lessons</li> <li>Termly walk throughs / for support of teachers / support for teacher aides</li> <li>All students year 3-6 to have GLOSS interviews twice a year</li> <li>All students year 0-2 JAM interview at anniversary</li> <li>Maths team to collate data, &amp; use data to report to BOT</li> <li>Data used to inform planning</li> <li>Expectation grids used to track student achievement</li> <li>Formative assessment will be the backbone of the numeracy programme evident in</li> </ul>	Led by maths team T1 W9-11 T1 W7-10 Feb, June,	Time termly teachers maths team		hematics and progress the
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<ul> <li>towards the National Stand</li> <li>Actions to achieve</li> <li>Teachers are confident to teach maths &amp; seek help when they feel out of their depth</li> <li>Teachers are using effective assessment practices to identify needs and implement programmes</li> </ul>	<ul> <li>And expectations by the end of 2015.</li> <li>Mathematics targets</li> <li>Staff meeting with Math focus termly based on school need (evidence in data) and teacher personal needs (questionnaire)</li> <li>Lead teacher to be available to observe, model lessons</li> <li>Termly walk throughs / for support of teachers / support for teacher aides</li> <li>All students year 3-6 to have GLOSS interviews twice a year</li> <li>All students year 0-2 JAM interview at anniversary</li> <li>Maths team to collate data, &amp; use data to report to BOT</li> <li>Data used to inform planning</li> <li>Expectation grids used to track student achievement</li> <li>Formative assessment will be the backbone of the numeracy programme evident in modelling books</li> <li>Students will have learning intentions made explicit and will receive timely quality feedback aimed at providing the scaffolding needed to move up to the next level</li> <li>All students to be provided with individual student profiles (ican) to ensure they have a clear understanding of what they need to know to progress (to be reviewed regularly)</li> </ul>	Led by maths team T1 W9-11 T1 W7-10 Feb, June, Oct on-going	Time termly teachers maths team teachers		hematics and progress the
<ul> <li>wards the National Stand</li> <li>Actions to achieve</li> <li>Teachers are confident to teach maths &amp; seek help when they feel out of their depth</li> <li>Teachers are using effective assessment practices to identify needs and implement programmes</li> </ul>	<ul> <li>Ard expectations by the end of 2015.</li> <li>Mathematics targets <ul> <li>Staff meeting with Math focus termly based on school need (evidence in data) and teacher personal needs (questionnaire)</li> <li>Lead teacher to be available to observe, model lessons</li> <li>Termly walk throughs / for support of teachers / support for teacher aides</li> </ul> </li> <li>All students year 3-6 to have GLOSS interviews twice a year</li> <li>All students year 0-2 JAM interview at anniversary</li> <li>Maths team to collate data, &amp; use data to report to BOT</li> <li>Data used to inform planning</li> <li>Expectation grids used to track student achievement</li> <li>Formative assessment will be the backbone of the numeracy programme evident in modelling books</li> <li>Students will have learning intentions made explicit and will receive timely quality feedback aimed at providing the scaffolding needed to move up to the next level</li> <li>All students to be provided with individual student profiles (ican) to ensure they have a clear understanding of what they need to know to progress (to be reviewed regularly)</li> <li>Group icans to be used,</li> </ul>	Led by maths team T1 W9-11 T1 W7-10 Feb, June, Oct	Time termly teachers maths team teachers		hematics and progress the
<ul> <li>towards the National Stand</li> <li>Actions to achieve</li> <li>Teachers are confident to teach maths &amp; seek help when they feel out of their depth</li> <li>Teachers are using effective assessment practices to identify needs and implement programmes accordingly.</li> </ul>	<ul> <li>Ard expectations by the end of 2015.</li> <li>Mathematics targets</li> <li>Staff meeting with Math focus termly based on school need (evidence in data) and teacher personal needs (questionnaire)</li> <li>Lead teacher to be available to observe, model lessons</li> <li>Termly walk throughs / for support of teachers / support for teacher aides</li> <li>All students year 3-6 to have GLOSS interviews twice a year</li> <li>All students year 0-2 JAM interview at anniversary</li> <li>Maths team to collate data, &amp; use data to report to BOT</li> <li>Data used to inform planning</li> <li>Expectation grids used to track student achievement</li> <li>Formative assessment will be the backbone of the numeracy programme evident in modelling books</li> <li>Students will have learning intentions made explicit and will receive timely quality feedback aimed at providing the scaffolding needed to move up to the next level</li> <li>All students to be provided with individual student profiles (ican) to ensure they have a clear understanding of what they need to know to progress (to be reviewed regularly)</li> <li>Group icans to be used,</li> <li>Teachers to use annotated sample sheets (strategy)</li> </ul>	Led by maths team T1 W9-11 T1 W7-10 Feb, June, Oct on-going Term 2 & 4	Time termly teachers maths team teachers teachers teachers		hematics and progress the
<ul> <li>towards the National Stand</li> <li>Actions to achieve</li> <li>Teachers are confident to teach maths &amp; seek help when they feel out of their depth</li> <li>Teachers are using effective assessment practices to identify needs and implement programmes</li> </ul>	<ul> <li>Ard expectations by the end of 2015.</li> <li>Mathematics targets <ul> <li>Staff meeting with Math focus termly based on school need (evidence in data) and teacher personal needs (questionnaire)</li> <li>Lead teacher to be available to observe, model lessons</li> <li>Termly walk throughs / for support of teachers / support for teacher aides</li> </ul> </li> <li>All students year 3-6 to have GLOSS interviews twice a year</li> <li>All students year 0-2 JAM interview at anniversary</li> <li>Maths team to collate data, &amp; use data to report to BOT</li> <li>Data used to inform planning</li> <li>Expectation grids used to track student achievement</li> <li>Formative assessment will be the backbone of the numeracy programme evident in modelling books</li> <li>Students will have learning intentions made explicit and will receive timely quality feedback aimed at providing the scaffolding needed to move up to the next level</li> <li>All students to be provided with individual student profiles (ican) to ensure they have a clear understanding of what they need to know to progress (to be reviewed regularly)</li> <li>Group icans to be used,</li> </ul>	Led by maths team T1 W9-11 T1 W7-10 Feb, June, Oct on-going	Timetermlyteachersmathsteamteachersteachersteachers		hematics and progress the

achievement and how	<ul> <li>resourcing, ideas and support</li> </ul>		
to move them ahead	<ul> <li>targeted monitoring group in numeracy</li> </ul>	maths lead	termly
	Use 'walk thru' model in order to develop professional conversations to support	teacher	
	teachers by both Math Leader and Whanau leader	Maths Lead	terms
	<ul> <li>Develop staff professional learning model that is needs based</li> </ul>	teacher &	1,2,3,4
	<ul> <li>Optional workshops –varying topics</li> </ul>	Team	
	<ul> <li>Transition from stage 4 to stage 5</li> </ul>		
	• Place value		
	<ul> <li>Basic facts</li> </ul>		
	<ul> <li>Knowledge assessment</li> </ul>		
	Inform staff of upcoming professional development courses held during the year		
Teachers are talking	Maths to be taught at least 4 times a week	teachers	weekly
about how to improve	Weekly/daily planning formats to show evidence of learning intentions, knowledge		
maths planning and	activities, practice activities, games, headworx		on-going
delivery of programmes	Tamariki to be grouped into strategy stages/knowledge		
, , , , ,	Individual needs are met through specific planning for each strategy stage		
• Teachers are equipped	Learning intentions for each week are to be displayed		weekly
with relevant planning	• Groups to be managed by the use of a task board / reflected in planning		
with learning activities	Each group to have modelling book which include	teachers	daily
that match and support	<ul> <li>learning intentions</li> </ul>		
learning intentions	<ul> <li>examples of modelling</li> </ul>		daily
5	<ul> <li>include group profile sheet</li> </ul>		
	<ul> <li>group boxes to include relevant independent activities that reinforce/maintain</li> </ul>	maths team	daily
	knowledge and strategies taught		
	<ul> <li>numeracy stages to be colour coded throughout school for consistency and child</li> </ul>	Maths team	
	recognition		T1
	<ul> <li>Numeracy strategy stages displayed in each class so that all can see the progressions at a</li> </ul>		
	glance (lily pads)		T1 W1
	<ul> <li>Curriculum delivery document available to all staff and introduced to new staff</li> </ul>		
	members		
Student achievement is	Specific numeracy goals to be set at Whanau conference	teachers	term 1 &
sustained and improved	<ul> <li>Share with parents information on student achievement in relation to strategy stage and</li> </ul>		3
sustained and improved	knowledge attainment		
	<ul> <li>Pangarau in the Whanau booklets provided</li> </ul>		
	<ul> <li>Annotated samples in use</li> </ul>		
Students are more	Student survey to be conducted to gain insight to students' feelings about their	Maths Team	Term 2 &
engaged and positive	<ul> <li>Student survey to be conducted to gain insight to students reeings about their numeracy/strand learning experiences to see how we can improve to better meet their</li> </ul>	Teacher	4
		students	4
about maths	needs.	students	

<ul> <li>Teachers are planning and delivering strand lessons</li> <li>Teachers are well resources to deliver quality teaching</li> </ul>	<ul> <li>Use maths overview from curriculum delivery document</li> <li>Plan for strand using new curriculum document with links to national standards</li> <li>Use of portfolio sheets and group tracking sheets in Strand</li> <li>Plan strand being mindful of possible cross curricula links (integrated planning)</li> <li>Development of independent strand activities for group box focus</li> <li>Purchase appropriate strand equipment to support learning where needed</li> <li>Update numeracy equipment where needed</li> <li>Explore concept of numeracy boxes, one to be purchased each year.</li> <li>Explore purchasing if Strand boxes of equipment</li> <li>Purchase pre-made JAM kits for Junior School</li> </ul>	Teachers Maths lead tchr	Termly	
	<ul><li>Explore viability of programmes such as 'mathletics'</li><li>Inform staff of appropriate web sites and resources that will enhance their programme</li></ul>			
Build a sound knowledge of basic facts across the school	<ul> <li>Inquiry as to how knowledge and basic facts are taught across the school? – analyse/observe and check relevance –</li> <li>Explore resources that promote instant recall of basic facts &amp; place value</li> <li>Explore concept of 'mathathon' to raise funds for purchasing equipment &amp; games</li> <li>Use independent activities that reflect basic fact and place value knowledge</li> <li>Strong need to develop problem solving strategies</li> <li>Explore concept of patterns and structure knowledge to identify gaps</li> </ul>	Maths team	Begin term 2	
Transition of children from stage 4 to stage 5 and beyond	<ul> <li>Run specific whanau meeting about transition to stage 5</li> <li>Increase children's knowledge of basic facts and place value – importance of instant recall, starting from Junior School</li> <li>Ensure children's independent activities align with knowledge needs</li> </ul>	Maths team	termly	
<ul> <li>Formalise assessment and recording of student progress across the strands</li> </ul>	<ul> <li>use e-asttle assessment for strand from year 4 up or those year 3 who have an 8 year + reading ability</li> <li>Use Musac to enter students data information &amp; provide basis for reports</li> <li>Use group/individual tracking sheets provided in the curriculum delivery document</li> </ul>			
Support programmes	<ul> <li>Co-ordinate with SLDS co-ordinator to ensure teacher aid programmes are meeting student need- ensuring iep's are in place</li> <li>Termly professional development for teacher aids provided by either Math Lead Teacher or other outside agencies where possible – needs based</li> <li>Math lead teacher meetings – budget for participation of this learning community and feedback relevant information to staff as needed</li> </ul>			
<ul> <li>Explore digital technologies in Mathematics</li> </ul>	<ul> <li>Explore ways in which to promote digital technologies within the mathematics programme</li> <li>Use of digital technologies in the SLS programmes (ipads etc)</li> <li>Best use of mathematical apps</li> </ul>			

<ul> <li>Strategic Objectives:</li> <li>Ranui school is demonstrating effective inclusive practices</li> <li>Student with Special Learning Needs feel valued and successful</li> <li>The school builds quality learning relationships with students and their whanau to collabora New Zealand curriculum/Te Marautanga o Aotearoa to enable them to participate in and co</li> </ul>			• •	
• Annual objectives and aims: All Students with special learning needs who are operating at level 1 of the currice individual targets in Reading , Writing and Maths to progress them towards the National Standard expectations by			ducation Plan	s will achieve their
<u>Targets for 2015:</u> To increase success for student who have high behaviour needs and require an IBP Individual behaviour plan to required progress in relation to the NZC and fully participate and contribute positively to the school and their co	••	cess in their g	goals and ena	able them to make the
Actions to achieve success for student with Special Learning Needs	Led by	Budget	Time	
HELP network hui 2x per term HELP = Health Engagement Learning Pastoral to collaborate across all educational/ health/social providers working at Ranui to ensure all at risk students' needs are being attended to and that referrals and supports are efficiently prioritised and implemented. Produce and up to date special needs register and records of all students requiring Tier 2/3 interventions and referrals.	SENCO Sharon			
mproving Individual Education and Behaviour Plan Processes ensuring the cultural capital of Maori and Pasifika students, parents and whanau is taken into account for better student outcomes Review current practices and collaboration around our Individual Education Plan processes and planned improvements as informed by the SENCO Masters research into the perspectives of our Pacifica parents. This will include engaging student, parents and professionals voice n 2015 Ranui School will Define the process of consultation in the IEP process Define the process of communication in the IEP process Define the specifics of teacher, parent communication details as significant and unique to each IEP Define how Pacifica and Maori cultural capital is valued in the IEP process Define students, professionals; teachers and other IEP team member's roles in the IEP, in relations to the IEP meeting, consultation, collaboration and implementation.	SENCO Sharon Fuemana Principal S Tawha	End of Term 2 after 2 <sup>nd</sup> round of IEP reviews		
RTlit Teacher development project Key target group students in year 3-4 who are well below and below in reading 2 teachers to have in class support and attend teacher workshops on lifting student achievement in reading RTlit in class support for target students	S Fuemana	Terms 1-4		

# TE MARAUTANGA O AOTEAROA

# **Background information and Baseline Data**

Te Whakatipu Kakano is a Māori Medium (bilingual) setting that operates 3 classrooms within Rānui Primary School.

Our 3 teaching staff are continuing to undergo Professional Learning Development focusing on;

- Building theory knowledge and understandings of Jim Cummins' bilingualism theory to guide us towards having a deeper understanding of our own unique bilingual and bi-literate programme design.
- Exploring principles for and on-going term by term individualised inquiries relating directly to 'teaching for transfer', consequently optimising opportunities for transfer in long term, weekly and daily plans.
- Raising student achievement through exploring and developing teaching and learning strategies for explicit 'teaching for transfer' through pānui, tuhituhi and korero.
- Metacognition where the teachers are explicit about what and how to transfer, students are able to demonstrate/articulate how and what they transfer.
- Identifying appropriate assessment approaches for gathering evidence of achievement drawing on Michael Absolums' Clarity in the classroom'.

Waka 1 is our junior classroom catering for students who are years NE-2. Instruction is 81 -100% immersion Māori (level 1). For us, this means that although main instruction is in Māori, informal use of English is used as a starting point for learning Te Reo Māori. Students need to have sufficient vocabulary and oral competence in Te Reo Māori to be able to engage with the programme from year 3 onwards. Therefore, the goal is to increase the proficiency of Te Reo Maori in all students.

Waka 2 is our middle class catering for students who are years 3-5. Instruction is 50-80% immersion Māori (level 2). We are working towards an 80:20 language teaching split where the students existing knowledge in English is used to build competence in Māori e.g. new material will be taught in English then transferred to Te Reo.

Waka 3 is our senior class catering for students who are years 4-6. Instruction is also 80-100% immersion Māori (level 1). Language teaching is split where new knowledge is taught using the language that is most efficient or culturally appropriate e.g. complex concepts are taught in English and transferred in Māori. The curriculum is delivered in Te Reo Māori and English used as a means of teaching new and complex ideas and to make acquired knowledge in English available for transfer.

Te Whakatipu Kakano has operated under Te Marautanga o Aotearoa since 2011. We are continuing to work collaboratively with whanau and PLD providers to develop our Te Whakatipu Kakano Marautanga.

In 2014 data was gathered using Māori assessment tools in Te Reo Matatini using 'Pukete pānui haere' (pānui) and 'He manu tuhituhi'. This year we will also be using 'Ngā rauemi aromatawai reo ā waha' for NE-Yr4 and the newly revised 'Hopukina' for Yrs 4-6 for oral language.

In 2014 the kaiako continued to participate in the 'Whaia te Kairangatira' Te Reo Matatini PLD for the purposes of;

- Facilitation of the Maori medium tuhituhi tool 'He Manu Tuhituhi' in class, informing long term, weekly and daily plans.
- Whanau wide moderation using 'He manu tuhituhi, Ngā taumata tuhituhi' draft document and also the NWRM pānui and tuhituhi document.
- Focused hui with staff, principal, and other engaged education providers in a team named 'Te Ohu Whakatipu Kakano'. The team being Cath Rau (Min of Ed), Chris Lowman (RTM), Desiree Andrews-Upperton (RTM), Ruth Tate (Evaluation Associates), Les Mackie (Administrator), Stephanie Tawha (Principal) and kaiako June Paratene, Barry Backhouse-Smith, Lovey Chapman.
- It is was a priority in 2014 to strengthen our knowledge of using data systems by the leader and all Te Whakatipu Kakano staff. Kaiako needed training to use Te Waharoa.

Kaiako are continuing to increase in our knowledge and understanding of using these tools and still require support in 2015 to continue to align the information to Ngā Whanaketanga Rumaki Reo Maori, setting effective targets and informing planning to meet the students' next learning steps, analysing the data, monitoring our target students, and effectively communicating achievement to the parents.

Large portions of our tamariki continue to enter Te Whakatipu Kakano with no previous Te Reo Maori experience. Most have not attended Kohanga reo. As many parents lack their own knowledge of Te Reo Maori they are either strongly encouraged to attend or are current students of Te Ara Reo Maori classes that are held at our school every Thursday evening.

Children in Waka 3 have varied lengths of time spent in Maori language medium classes as at Feb 2105, ranging from 1 yr. 3 months to 5 yrs. 3 month.

<u>It is important to note</u> that we have categorised our students into 2 groups; *Kuaka - Late starters* - any student who has had less than 4 months in any immersion programme at any school. *Tūī* - *Immersion* - any NE student enrolled for the first time in to this unit. Students who have only ever been in a Māori medium setting regardless of kura.

Currently, we have;

18 late starters (4 of which are either new or recently returned after up to one year in a mainstream setting, these 4 are not included)

19 Immersion students

06 students who have not spent 40 weeks in an immersion setting yet. 43 total

As of March, we will have a total of 44 students enrolled in Te Whakatipu Kakano, however the following targets are based on the 33 students who <u>have</u> spent 40+ weeks in any Maori medium education setting and who were here in 2014.

<u>Hei whakamarama</u>

We have renamed our late starter group as 'Kuaka' students in this group have had 40+ weeks, or 5 or more months in English medium before enrolling in Te

Whakatipu Kākano. This group has been termed Kuaka, the bird which migrates to Aotearoa from other places to feed and grow. There are 19 students in this group.

We have renamed our 'immersion' group as '**Tūī**', students in this group have acquired the formal acquisition of their literacy resources in Maori medium settings. This group have been named Tūī for the indigenous bird whose reo is heard throughout the country.

It is our goal in 2015 to measure all achievement against the 'Time at School' measure rather than the 'Time in Immersion' as a significant number of our Kuaka students were achieving at Manawa Toa.

Manawa Taki	Manawa Āki	Manawa Ora	Manawa Toa	
Requires support	Progressing towards	Achieving national Standard	Exceeding National Standards	
Whainga mō te Tau 20	15:			
	ga ā ngā tamariki katoa (imme va Āki, Ora hoki mō te Pānui, T		a ki ngā whanaketanga Manawa Taki, N	/lanawa Āki ki ngā
2015 Baseline data				
	anga Targets for the 37 student	s ranging from Year 1-6. These tam	nariki have been enrolled in Māori Medi	um Education for a minimum of
40 weeks. Nga Whanaketanga	Manawa Taki	Manawa Āki	Manawa Ora	Manawa Toa
Pānui Beg 2015 (19 Tūī Students)	2 (11%)	5 (26%)	8 (42%)	21%
End of Year Target	· · · _		ui ki te whakatutukinga o Manawa Āki. i ki te whakatutukinga o te mutunga o Man	awa Āki, te ekenga Manawa Ora
Panui Beg 2015 (14 Kuaka Students)	5 (36%)	3 (21%)	2 (14%)	4 (29%)
End of Year Target	te pānui, kei te whai kaitautoko	(RTLB), kia eke tēnei tamaiti ki te Man	ui ki te whakatutukinga o Manawa Ora. Kōt awa Āki. i ki te whakatutukinga o Manawa Ora , Mar	
Tuhituhi Beg 2015 (19 Tūī students)	5 (26%)	7 (37%)	6 (32%)	1 (5%)
End of Year Target	· · · _		tuhi ki te whakatutukinga o Manawa Āki, O uhi ki te whakatutukinga o te mutunga o M	

Tuhituhi Beg 2015 (14 Kuaka Students)	3 (21%)	3 (21%) 7 (50%) 3 (21%)		1 (8%)	
End of Year Target	<ul> <li>Kia eke te 21% (3) ngā tamariki e noho ana ki Manawa Taki mō te tuhituhi ki te whakatutukinga mutunga o Manawa Āki, Manawa Ora rāne Kia eke te 50% (7) ngā tamariki e noho ana ki Manawa Āki mō te tuhituhi ki te whakatutukinga o te mutunga o Manawa Āki, Manawa Ora</li> </ul>				
Pāngarau Beg 2015 (19 Tūī Students)	3 (16%)	4 (21%) 11 (58%)		1 (5%)	
End of Year Target Kia eke te 16% (3) ngā tamariki e noho ana ki Manawa Taki mō te pāngarau ki te whakatutukinga o te mutunga o Manawa Āki, Manawa Ora r Kia eke te 21% (4) ngā tamariki e noho ana ki Manawa Āki mō te pāngarau ki te whakatutukinga o te mutunga o Manawa Āki, Manawa Ora rā					
Pāngarau Beg 2015 (14 Kuaka Students)	1 (7%)	1 (7%)	8 (57%)	4 (29%)	

Ngā mahi hei tutuki pai i ngā whainga mō Te Reo Matatini – Pānui/ Tuhituhi/ Kōrero	Ko wai?	Rauemi	Āhea?	Kua tutuki?
Waharoa Ararau a Kura – Continue to develop understanding in effective Data Analysis to report and inform future goals	Lovey Ruth Tate	NA		
Balance the numbers	nutil rute			
Whanau wide data analysis				
Write supporting statements				
<b>Resourcing strategically to meet whanau goals</b> <b>Budget</b> Understand the budget and the whanau accounts, strategically resourcing the unit according to the strategic goals and aims for our tamariki.	Lovey Steph			
Complete an in depth budget aligned to strategically resource the unit. Monitor use of budget with mid and end of year budget reviews				
Tikanga	Lovey	NA	On-going	
Integrate tikanga throughout curriculum programmes.	June		all year	
A written process of kawa for 'te whakahaere i te karakia' including 'whakahaere i te karakia', mihi, waiata, mihi whakahoki. What are the expectations at each level?	Barry			
Whaikōrero/mihimihi – include mihi to Kīngi Tūheitia, and understanding 'Te Kīngitanga' and the connection of Tainui to Te Kawerau a Maki.				
EOTC provides the opportunities to contextualise tikanga e.g. kaikaranga (Tui Ransfield), whaikōrero experts.				
Haerenga that will expose our tamariki to tikanga, ahurea, tūmomo hui nui whakaharahara māori e.g. Polynesian Festival,				
Manu kōrero, koroneihana, Makaurau Marae, Arataki.				
Design and develop a tool whereby kaiako can make judgements about the use of tikanga by students.				
What links can we make to Te Reo Matatini?				
Tamariki to assist in the planning of sessions under tikanga.				

Improving communications and providing an orderly environment	Les	NA	2 <sup>nd</sup> week	
2015 Overview			before	
Term by term calendar – sent to DP 2 weeks prior to the end of each term and also sent to the whanau at the beginning			term 2,3,4	
of each new term.			, , ,	
To inform whanau planning and co-ordinate staff, whanau and resources to meet the demands of the calendar			ends	

Assessment	Lovey	NA	On-going	All passwords sorted.
Each kaiako to have their own password and enter their own class data into Te Waharoa Ararau a Kura.	Barry		all year	
	June		un yeu	
Use of the diagram from 'Kia Whakatau te Aronga' workshop to help develop a process for making OTJs. Have hui prior	Cath			
to OTJ deadline dates to support kaiako in making informed OTJs.				
	Ruth			
Use an effective model for the use of modelling books to inform OTJs.				
	Cath			
Understanding the redeveloped 'Hopukina' and gathering data around kōrero.				
Teacher expertise in the use of Te Reo Matatini – What the expectations are by the end of the year? How do we close	Team			
the gap? What should the rate of progress be?				
To include 2 groups of priority/target students for each learning area for late starters and immersion students.				
Have an informed assessment schedule and fully understand how we can use assessment tools to communicate student	Lovey/Ruth			
achievement simultaneously in Te Reo Māori and English.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Process for assessing any new students who are 8yrs. and above, possibly using information from the report or	Lovey/team			
reassessing. This needs to be included in the enrolment process.				
Transition process for New Entrants is clearly communicated to all parents of students and is adhered to.	June/Lovey			
Systems and resources set up to support enrolment and transition				
Professional Development		\$500	On-going	
Effective use of Modelling Books	Ruth	<b>Ş</b> 500		
Effective teaching of transfer strategies	Chris/Desire		all year	
Administering, using and analysing assessment tools e.g. Hopukina	Cath			
Development of simultaneous pānui/tuhituhi/reading/writing programmes (e.g. spelling, reading in English, reading in	All			
Māori)				
Developing Home school learning partnerships to lift student achievement		NA	Mid Term 2,	
Effective Use of Mutukaroa for all NE-to end of the 3 <sup>rd</sup> year at kura	Lovey/		2015	
Develop staff understanding with support from lead coordinator regarding the programme and its benefits for Whakatipu Kakano	Teressa			
students.	All kaiako			
TWK staff develop an implementation plan, anniversary dates to be included in assessment schedule.				
Whakatipu Kakano staff to develop activity packs for each level according to pānui, tuhituhi, kōrero and Te Tau needs as identified in				

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Strategic Objectives: To develop a Ranui eLearning strategy for developing confident, connected, actively involved, lifelong learners at R	anui Primary School		
Annual objectives and aims: Use outcomes of 2014 e2e stocktake audit to inform and design an eLearning strategic plan for Ranui School Engagement with the' Learning with digital technologies' PLD to lift the literacy achievement of target students			
Actions to achieve objectives and aims			
Work within our current planning frameworks to support the strategic development of a coherent, integrated school digital strategy.	Principal SFuemana		
5 Areas of need for Ranui based on the e-learning planning framework (eLPF) informed by our e2e stock take audit	Principal/S Fuemana		
<ul> <li>Beyond the classroom – Connecting with our parents , whanau, community</li> <li>-Trial ways to use digital technologies to engage with whanau /iwi and the wider community</li> <li>-Ranui School Facebook page to inform of up and coming events and share information</li> <li>-Ranui Primary school Website developed by Kiwi Schools</li> <li>-Schooldocs online School Policy site providing parents online access to all policies and opportunities to contribute online to policy review.</li> <li>-Identify opportunities to engage with whanau/and wider community to help students with learning online</li> <li>-identify ways to use digital technologies to make connections (locally, nationally and internationally) for learning</li> </ul>	Principal S Tawha / L Mackie	Feb 2015 Beginning Term 2	
Learning and Teaching- Pilot classes to implement elearning to accelerate at risk learners in literacy -ensure technology reflects clear links between teachers planning and practice - trial ways eLearning can positively impact the achievement of target students in literacy -investigate ways to guide learners to access, critically evaluate and use digital information -Trial ways to support the safe, responsible use of digital technologies - use digital technologies to support higher order thinking in curriculum learning areas - students manage digital technologies as part of assigned tasks with choices given by teachers -trial ways to use digital technologies to address specific needs of learners -explore digital practices that uses digital technologies (collect, collate, analyse data)	Principal ICT leader S Fuemana Cognition Kiwi schools		
Professional Learning – Teachers building e-learning capabilities within school community and virtual networks -collaborate in professional learning activities that explore e-learning -use digital technologies more to support professional learning -Provide opportunities for learning about e-learning -focus more professional learning on using e-learning to support learning, including digital literacy	Principal ICT leader S Fuemana Cognition Kiwi schools		
Leadership -explore ways that the e-learning will enhance learning in line with the schools vision -explore ways to engage with whanau and inform them about the schools vision for e-learning -actively lead pedagogy focused e-learning activity -assign specific leadership roles and responsibilities for e-learning	Principal ICT leader S Fuemana Cognition		
Technologies and Infrastructure -improve access and management of digital technologies -improve quality and quantity of devices to better meet learning needs. -ensure technology procurement is based on learning needs and that staff are consulted -establish a group that can work towards managing technical support in a strategic way	Principal		

NAG 6 Culturally Responsiveness Curriculum and school environment - G	ioal 2.0			
Development of the Ranui School Curriculum Framework that demonstrates respect for the heritages, languages and c		ers to The T	Freaty of W	/aitangi
Ranui Curriculum responds effectively to the diverse language and cultural experiences, varied strengths, interests				-
2.1 Maori students enjoying educational success as Maori / Student survey to be conducted at the beginning and end of year to show			-	-
classroom programme being culturally responsive to their needs (based on Tataiako)				
2.3 Pasifika students enjoying educational success as Pasifika/ Student survey to be conducted at the beginning and end of year to sho	w significant shift in st	udent persp	ective on th	e school
and classroom programme being culturally responsive to their needs (informed by the Pasifika Education Plan)				
Actions to achieve cultural diversity targets	Led by	Budget	Time	
Use of tools to conduct a review to ensure school systems, policies and practices are aligned and supporting Ka Hikitia and the Pasifika	Principal		Mid	
Education Plan.			Term 1	
Continue to develop the school wide integrated approach to a culturally responsive curriculum that begun in 2013 which will include	Leadership team/	Inquiry	Ready	
a connected inquiry approach to learning that is informed by the interests of our students and whanau and celebrates who they are,	Inquiry planning	team	for start	
their uniqueness and diversity. To ensure we continue to build on and embed cultural knowledge such as Kaitiakitanga and	team/ curriculum	release	of 2013	
kotahitanga through rich learning contexts.	leaders			
Our appraisal review identified that teachers want to know more about how they could effectively meet the Registered Teachers			From T2	
Criteria related to cultural responsiveness and how we as a school could evaluate and measure best practice relating to	Principal	PD1160		
Criterion 3 Demonstrate commitment to bicultural partnership in Aotearoa New Zealand		\$10,000		
Indicator - Demonstrate respect for the heritages, languages and cultures of both partners to the Treaty of Waitangi				
Criterion 9 Respond effectively to the diverse language and cultural experiences, and the varied strengths, interests				
and needs of individuals and groups of akonga				
Indicators- Demonstrate knowledge and understanding of social and cultural influences on learning, by working effectively in the				
bicultural and multicultural contexts of learning in Aotearoa New Zealand				
Select teaching approaches, resources, technologies and learning and assessment activities that are inclusive and effective for diverse				
<ul> <li>akonga</li> <li>Modify teaching approaches to address the needs of individuals and groups of akonga</li> </ul>				
Criterion 10 <u>Work effectively within the bicultural context of Aotearoa New Zealand</u>				
<ul> <li>Indicators Practise and develop the relevant use of te reo Maori me nga tikanga-a iwi in context</li> </ul>				
<ul> <li>Specifically and effectively address the educational aspirations of akonga Maori, displaying high expectations for their learning</li> </ul>				
Actions to strengthen teacher capability in these 3 areas				
1. 2 Day staff wananga at Omaha Marae call back days Jan 2014				
<ol> <li>Explore Ka Hikitia and review our current practice and beliefs about effectively engaging Maori students and their families.</li> </ol>				
3. Plan all inquiry units working with the Treaty Curriculum framework. Teachers intergrating Te Ao Maori world view, te				
reo and tikanga Maori into to all kaupapa.				
ico ana tikanga maori into to an kaupapa.				
Integration of Te Kawerau a Maki into the Curriculum			<b>P P</b>	
Te Kawerau a Maki Haerenga 2015	Principal /Lovey			
Connecting with Kaumatua, and key leaders of Te Kawerau a Maki	Chapman Kaihautu			
Strategic planning with TKAM of key events strengthening our relationship.	of Te Whakatipu			
Develop a term by term calendar of key events, learning outcomes, experiences.	Kakano with			

Invite kaumatua and key leaders to important powhiri, events taking place at Rānui.	Kaumatua George			
Decide how we will integrate the Te Kawerau a Maki perspective into the learning.	Taua			
Learning about the connection between Tainui and Te Kawerau a Maki and Te Kīngitanga.				
Include mihi to King Tūheitia in whai kōrero and kōrero.				
To include student voice as part of the school review on the effectiveness of the Ranui curriculum plans			End	
-Interview groups of students at the end of each inquiry unit to gather their perspectives on relevance to them, their engagement,			term 1	
their knowledge of the key understandings for each inquiry focus. To feed this back to staff and BOT to inform future plans and	Principal / S		End	
ensure a cycle of continuous improvement	Fuemana		Term 2	
- use this student voice to study and better understand the perspectives of different groups e.g. Maori , Pasifika, minority groups,			End	
boys, girls, Special needs students, different year levels			Term 3	
			End	
			Term 4	
Through the staff appraisal system collect quality evidence as to how the Registered teachers criterion 3, 9 and 10 are being	Principal/school	1	T1 & t	
implemented with all staff members at Ranui either meeting or exceeding the criteria	leaders		3	
Teachers are connected with their learners by knowing who they are, how they learn and what their needs are to support teachers	All teachers		Beginni	
to plan effective targeted programmes that will engage students in quality learning and raise student	Monitored by Team		ng of	
Achievement. This will be evident in the classroom descriptions that are updated at the beginning of each term and read by	leaders, DP and		each	
syndicate leaders, DP and Principal.	Principal		term	
Also individual cultural and home surveys for each of the monitoring group students.	- F -			
,				
Pasifika multi-cultural groups provided so all students have the opportunity to experience Pasifika song and dance. Working towards	Performing art lead	1127	Start	
performance for Ranui community and Corbans Festival.	teacher P Tararo	\$200	term 1	
			on-	
			going	
			for	
			year	
On-going teacher development in te reo me nga waiata Maori, and Te Ao Maori knowledge to support each terms student inquiry.	Maori staff		On-	
			going	

### NAG 3 Personnel and Resources Goal 3.0 Teaching Practice

Develop school wide expectations of all students succeeding through having shared understanding and implementation of best practice Inquiry to learning to improve student progress and achievement

Baseline Data- In 2014 all teachers implemented a Teacher Inquiry into their practices in teaching of writing which saw significant gains for target students involved. There were impressive effect size gains particularly in years 5 and 6 Maori and Pasifika students. In 2015 we want to further build on this success and use the model to ensure the same accelerated gains for a wider group of students through regular cycles of inquiry and to reduce the numbers of students who are operating below and well below national standards.

Results from impact study on the Teacher Inquiry Cycle 2014

### AFL 2014 results from review and evaluation of PLD



#### Targets-

All teachers at Ranui will be confident to conduct cycles of inquiry in 2015 aimed at raising student achievement in Reading, written language and mathematics using formative assessment practices.

Increase Teacher ability to use Formative Assessment capabilities to develop self-regulated learners at Ranui – All teachers to be supported to meet their AFL inquiry goals By the end of 2015 we expect All year 1 AFL teachers to be operating in at least level 3 of the capabilities All year 2-3 teachers to be operating at level 4 of the capabilities and competent in observing and engaging in and leading practice analysis conversations with their peers. Teachers will be implementing all capabilities of AFL in their practice across all curriculum areas in orders to become self-regulated learners and have a better understanding of the process. This will ensure that .... All students to have real clarity about what they are learning. All students at Ranui should be able to articulate – Where I am at with my learning, where I need to go and what my next learning steps are. Teachers are effective at evaluating the impact of their teaching practice on the learning and achievement of their students. Expectation that all students in teacher inquiry target groups will make accelerated progress in areas of literacy and mathematics appropriate to their year level and ability. To support the target of moving those students achieving well below and below national standards in writing to at or above national standards Actions to achieve teaching practice targets Led by Budget **Timeframe** Beginning of year whole school focus on Learning Focused Relationships. Teacher workshop on creating LFR in Principal Term 1 every classroom so that all our students can clearly articulate what good learners do at Ranui. Peter Kaho Walk throughs recording visual and audio evidence of LFR in every class. Teacher inquiry into building LFR in their classroom. Ensuring their students have 6 clear messages about LFR PLD focus on writing and formative assessment with a particular focus on meeting the needs of specific target Start wk 2 term Brenda Weal AFL groups as identified in Goal 1 yellow section above. Evaluation teacher 1 PLD AFL final year-continue to develop understanding of formative assessment and its practice to be embedded Associates/T release school wide through the context of 'Writing'. Through PLD contract delivered through Evaluation Associates Lusinsky, P 11615 \$2500 Kaho, T AFL lead teachers for each whanau to build leadership capacity in observations, practice analysis conversations and Faaletatau, S feedback to teachers on their formative assessment practices Tawha AFL lead teachers planning and presenting staff PD Teacher Inquiry for learning now business as usual – teachers to develop inquiry action plan based on target Principal / Week 3 term 1 students in writing that is linked to appraisal Literacy leader Leaders to improve systems for setting up data collection and tracking of each Whanau groups target students More formalised systems for recording and presenting inquiry Leaders to become more focused and planned when leading Monitoring group meetings to ensure they are targeting team development needs as identified though observations and practice analysis conversations. Using evidenced based answers on how we can maximise achievement at Ranui – having a school wide focus on Principal Evaluating our impact –TODs evaluating our practices, teacher shifts in capability vs. student progress and achievement

NAG 5 Health and Safety **Strategic Goal** Ensuring a Happy Healthy Harmonious High Achieving School, that promotes a healthy mind, body and spirit through embedding restorative practices where everyone feels safe in a positive learning environment

### Annual Goal 3.1 PB4L Behaviour Contract / Ranui a Restorative School-

Provide a physically and emotionally safe school environment, by having a clear, consistent school wide behaviour plan that promotes a restorative school environment.

### Baseline data-

PB4L staff survey conducted in late 2014 reviewed the staffs perspective on how well we are implementing school wide PB4L systems and identified priorities for improvement.

The systems identified as well-established are

- A team exists for school-wide support, planning and problem solving
- School Principal is an active participant on the behaviour support team
- A small number of positively & clearly stated student expectations or rules are defined
- Procedures are in place to address emergency / dangerous situations

The 3 top areas identified for improvement are

- Consequences for problem behaviours are clearly defined
- Problem behaviours (failure to meet expected student behaviours) are clearly defined
- Expected student behaviours are rewarded regularly

# In 2015 there will be a greater school wide focus on positive reinforcements and behaviour rewards for displaying expected behaviours

Tier 2 Implementation To provide effective and efficient targeted support to identified learners requiring additional support, this includes models of effective collaboration and effective relationships with their whanau. We will also continue to have access to ongoing coaching through the Ministry's PB4L School-wide practitioner, within a coaching network designed to support us in a cluster of local schools.

Another focus area is the effective interventions for students affected by trauma informed by Kahikatea.

Actions to achieve teaching practice targets	Led by	Budget	Timeframe	
MATRIX:         • Review/ revise effectiveness of matrix in action	PB4L Lead teacher		Expectation Grids & lessons revisited with staff TOD Jan	
PB4L BULLETIN BOARD: (hallway by staffroom) : up to date and informative	PB4L lead Teacher	1130 \$500	Term 1	
<ul> <li>BEHAVIOURAL TRACKING SYSTEM – SWIS data system introduced</li> <li>Fully implement SWIS behaviour system including regular staff feedback sessions on data</li> <li>Tier 2 team fully conversant in the SWIS system</li> </ul>	PB4L lead Teacher Del		Term 1	

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PB4L TEAM :	PB4L lead			
Re-establish new PB4L teams for 2015	teacher			
Re-assign roles and responsibilities	Principal			
RELEIVER PACKS/ BEGINNING TEACHER INDUCTION BOOKLETS/ Folders:	SENCO		Term 1	
Collate information into succinct booklet form	Senior Leaders			
REWARD SYSTEMS (students):	SENCO	1110	T1	
Printing of all resources	PB4L Lead	\$2500		
<ul> <li>Resources used in all classrooms and effectively implemented in every class</li> </ul>	Teacher			
PB4L Walkthroughs –	Senior Leaders		T1 on-going	
<ul> <li>Conduct walkthroughs to monitor teachers teaching desired PB4L lessons at designated times during morning reporting back to all</li> </ul>				
PB4L NEWSLETTER:				
Regular updates in school newsletter				
TIER 2 STAFF PD:	Senior leaders			
Regular team hui to review data				
FBA (Function behaviour assessments) in classes referred to Tier 2 team				
Cool Schools Mediators –				
<ul> <li>training and induction of new mediators</li> </ul>		1117		
<ul> <li>weekly mediators tea party to evaluate , problem solve, train</li> </ul>		\$200		
<ul> <li>cool school refresher training for staff</li> </ul>				
- cool schools bulletin board in hallways				

# NAG 1 Student Achievement Goal 4.0 Assessment and data analysis for teaching

Goal 4.1 Leaders and Teachers will be effective and confident at using summative and formative assessment capabilities to improve and accelerate student achievement, report progress to stakeholders, evaluate practice and effectively plan forward

Actions to achieve assessment and data analysis targets	Led by	Budget	Timeframe	
To continue to monitor and ensure school wide consistency in the analysis and use of classroom achievement data to inform teaching practice and to ensure all students needs are met.			End of each term	
school leaders/curriculum leaders will collect all teacher classroom data analysis and review the quality and effectiveness of data analysis across the school			1 <sup>st</sup> review of tchr data T1 W8	
Continue to identify areas of strength and areas of need in data analysis at the end of each term and evaluate the degree to which staff are following our school data analysis guidelines. Peer checking of teachers to build teacher efficacy	Senior School Leaders		W 9 T1 W10 T1	
Provide teacher workshops to induct new staff and further support teachers to meet the requirements of the guidelines where needed			T2,3	
Teacher's with strengths to work with colleagues who require further support Teacher peer evaluate against the guidelines, feedback and feed forward			Beg T2	
<ul> <li>All teachers to review end of 2014 National Standards Data and compare against targets –Analyse the data and discuss areas of strength and areas for improvement/ identify reasons for results. In syndicate teams set targets for 2015 for each year group. Identify target groups with specific focus on Maori and Pasifika.</li> <li>Discuss the quality of the data. What else would we like to find out that the data is not telling us?</li> <li>Identify the limitations of the data we can access from Edge and use this to inform data development.</li> </ul>	Principal Syndicate Leaders		Teacher Only Days January	
Continue to build on the improvements in 2013 for reporting to the BOT on student progress by ensuring the processes above are in place and that leaders are given training on how to prepare a report that identifies the strengths and learning needs across the school and to put it into a format that is understandable and valuable to the audience it is intended for. Building capacity across staff so that curriculum leaders are preparing their own reports.	Principal Data manager		Beg term1 On-going	
Up skill teachers on use of EDGE MUSAC - filtering for grouping, literacy profiles, using the graphs to group and identify students. Continue to understand how to get the most from the EDGE SMS system. Work with providers to problem solve issues of 2014.	Snr leaders /MUSAC		Term 2	
Review the quality of our 2014 Analysis of Variance using the guidelines from MOE. How effective is our ANOV in reporting to our community? Seek feedback from PFW – use to improve format for 2015 report.	Principal/ BOT		End Term2	

#### NAG 2A Self Review Goal 5.0 Parent Family Whanau

Building respectful, collaborative, and responsive learning focused relationships with Parents, Family and Whanau by creating opportunities with authentic engagement in the learning context to support student achievement.

### Baseline Data-

2013-2014 had a strong focus on improving the quality of reporting student progress to parents. Interviews and gathering of parent / student voice showed high satisfaction with the quality of reporting. We will continue to gather voice on quality of reporting as part of our regular cycle of reporting however we will now shift the focus to gathering parent voice in other areas as indicated in the aims below. We had high parent attendance at conferences in 2014 from 87-89%.

The BOT have identified a need to improve the way in which we engage our parents in curriculum and programme design by using many different ways of engaging whanau to take into consideration the diversity within the community and the barriers for parents.

Annual Aim :

To increase parent, family, whanau PFW engagement and contribution towards the Ranui curriculum design and ensure high participation from PFW in the annual plan review and development.

To develop learning focused parent partnerships to accelerate all students to meet expected national standards in reading, writing and mathematics by the end of their 2<sup>nd</sup> year at school. Effectively engage with Maori parents to gather their perspective on Ranui Primary's effectiveness in meeting the educational needs of Maori students.

Targets-

To significantly Increase the overall attendance of Maori and Pasifika Parents, Family and Whanau at consultation hui, to trial multiple ways of engaging whanau and gathering whanau voice.

To gather a wider representation of Maori voice from across the school aiming for at least 60%

To work closely and collaboratively with families of students within the first 2 years of school to lift and accelerate student achievement especially in year 1. With the aim of having the majority of our students at or above National expectation by the end of the 1<sup>st</sup> and 2<sup>nd</sup> year at school.

Actions to achieve parent /whanau targets		Budget	Timeframe
Expectation set that all class to get at least 95% attendance for whanau conference interviews.	Senior leaders	1167\$200	Term 1 and 3
Each team to discuss plan to capture all parents for whanau conferences e.g. notices, phone, visits, kanohi ki te kanohi in school grounds.	Senior leaders		Term 1 and 3
All teachers to keep a roll of parent participation in whanau engagement activities. Data will be gathered by senior leaders and reported to Principal/BOT. It is expected that all classes will have a high rate of attendance from parents. If certain classes are operating well below target individual support and guidance will be given to teachers by their syndicate leaders.	Senior leaders		All year
Host to Te Ara Reo classes every Thursday evening – free te reo course available to all teachers and PFW.	Te Wananga o Aotearoa		Beg T1 W 7 on-going
BOT to develop a PFW consultation strategy with multiple avenues for engagement and consultation to meet the needs of our diverse community Develop a whanau engagement timeline, ensure consultation, reporting, information evenings that are culturally responsive a well planned for in the school year overview	Principal	1144 \$500	Term 2, 3, 4
BOT MOU with Tuvaluan community groups to provide after school Tuvaluan language classes for students and homework centre to lift academic achievement 3x per week. School home partnership teacher to work alongside Tuvaluan centre staff to provide professional advice and guidance on programmes	Principal Tuvaluan community Trust Haumaefa		Begin T 1
Engagement in the Mutukaroa ki Ranui Project – a parent collaboration programme engaging parents in the language of learning and sharing of student data at 5.0, 5.5 and 6.0yrs, empowering parents to be acknowledgeable and actively involved in their children learning aimed at children in the 1 <sup>st</sup> 2 years of school.	Principal Teressa Smith	1145 \$400	On-going for year

NAG 2 School Self - Review	V -			
Goal 6.0				
Quality Assurance				
Strengthen and explicitly plan systems and processes to ensure consistent evidence based practice,	accountability at a	ll levels and whi	ch supports conti	nuous improvement
6.1 Improved Performance appraisal system and processes that explicitly links consistent ev	vidence based pra	ctice and acco	untability at all I	evels.
Baseline Data 2014 In 2014 the BOT undertook a review of our school charter goals and vision statement.				
Our community strongly support and believe in our school vision. The PWF of Ranui school state that the qual Our whanau feel a sense of belonging and part of the learning partnership.	ity of relationships ar	nd whanaungatan	ga are strong at Rai	ıui.
The area of greatest concern was the safety of our school site. A safety audit was carried out at the end of 201	4 with a number of ar	eas of recommen	dation.	
Targets- In 2015 our goal is to ensure a safe, attractive learning environment that supports student learning and achiev	ement in a Happy He	althy Harmoniou.	s High Achieving sc.	hool.
Actions to achieve assessment and data analysis targets	Led by	Budget	Timeframe	
BOT development on understanding their role Principals appraisal	NZSTA /Principal	1207 \$500		
Appointment of new principals appraiser and timeline, agreement signed	BOT chair	1164 \$3500		
NAG 4B Finance - Goal 6.2 The school will operate within the financial parameters establish	ned			
Baseline Data-2014 Over use of staff in 2014 has impacted negatively as the staffing adjustment will impact the 2015 budget. In 2015 close monitoring of staff use to ensure the staffing allocations are adhered to. Analysis of staffing use show a large use in the area of staff sick leave				
Actions to achieve finance target	Led by	Budget	Timeframe	
Fortnightly reviews of the SUE report	Executive officer/Principal		Fortnightly all year	
Regular monthly review of student / teacher ratios	Principal	1	monthly	Ì
Very close tracking of relief teacher use and tracking of sick and other leave- investigate impacts on staff sickness rates	Principal/DP		On-going	
Set up system to correctly invoice release teachers and special project staff to correct area of the budget to ensure better monitoring of staff usage e.g. ESOL teacher, PB4L teacher release, Maori teacher release, Mutukaroa, as these are funded through special grants				
Close monitoring of all budgets and Principal approval to be given before any expenditure	Principal	1217 Accounting fee \$5500	All Year	

BOT to investigate sponsorship and grants as a means to	BOT chair		Begin term 1	
increase our income				
BOT fundraising project for school playground	BOT committee with DM Scott			
BOT plan and strategy developed to promote Ranui school and increase roll	Principal		Begin term 2	
NAG 4B Property - Goal 7.1 The school will operate a building and physical environment pl	an to provide a qua	ality learning e	environment that is	a reflection
and celebration of our Ranuitanga				
Target- To develop a plan to upgrade our current site to provide attractive modern learning environments for	all students.			
Actions to achieve property target	Led by	Budget	Timeframe	
Board undertake building condition assessment and modern learning environment assessment and develops 10 Year Property Plan	Principal	5YP	31March	
Complete agreement of 10YPP and 5 YPP	Principal		1 July	
Secure funding for playground upgrade, separate playgrounds areas for Junior , middle , senior with special equipment that is age appropriate and challenging	BOT subcommittee	Funding applications	By end of year	
Safety audit plan completion including fencing and new security surveillance system		5YA /MOE	Term 2	
SNUP school network upgrade and wireless connection	Principal	5YA	31 March	
Upgrade of Kereru block – modern learning environment upgrade and toilet upgrade				
Swimming Pool paint and filter upgrade	C Tucker		T4	
Exterior painting of all area still in green to new colour scheme.				
NAG 2 Self Review			•	
update 3 year BOT work plan and self-review cycle in line with current charter and goals for next 3 years	Principal in consultation with BOT		March 2015	
Development of 2015 BOT annual work plan to ensure BOT covers all requirements and strategically reviews the goals of the annual plan	Principal in consultation with BOT		March 2015	
BOT PD plan and attendance of BOT at Annual NZSTA conference	BOT / Juanita		June 2015	